

FRAMEWORK FOR ANALYSING POLICY INTEGRATION

**Policy Integration for Sustainability:
institutional perspectives and case studies
on the agricultural and energy sectors
in Sweden and the EU**

PlntS

a four-year research programme by
Stockholm Environment Institute
Royal Institute of Technology
Umeå University, Dept of Political Science

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Objectives of PlntS project

- **Problem analysis:** What is the status of policy integration? To what extent is there a problem? How is the principle expressed (or not) in practice in policy processes in Sweden, with a European outlook.
- **Causal analysis:** What are the key factors and conditions that facilitate or impede policy integration? A causal analysis.
- **Prescriptions:** What measures can be taken to facilitate more effective policy integration? Design recommendations for institutions and processes

Policy integration as learning

Environmental Policy integration aims to change the outlook and hence the normative basis of decision-making towards sustainability

Policy learning is enduring changes of thought leading to changes in policy objectives, instruments, or simply agendas and ideas

In a functioning system, learning will take place daily, through increased understanding of parameters and causal relationships

But – policy learning normally takes place *within* a particular policy frame (single-loop learning) and actors will resist information that imply core ideas are invalid / unattainable

Under certain conditions, learning about core ideas *across* policy frames will take place (double-loop learning)

EPI is an ideal state of learning where actors reframe their understanding of the sector's goals, strategies and activities in sustainability-related terms

Layers of belief systems

■ Deep core; (metacultural frame)

- basic criteria of eg distributive justice, beliefs about human relationship to nature, freedom, democracy
- commonly shared views
- *only changing over historical time periods*

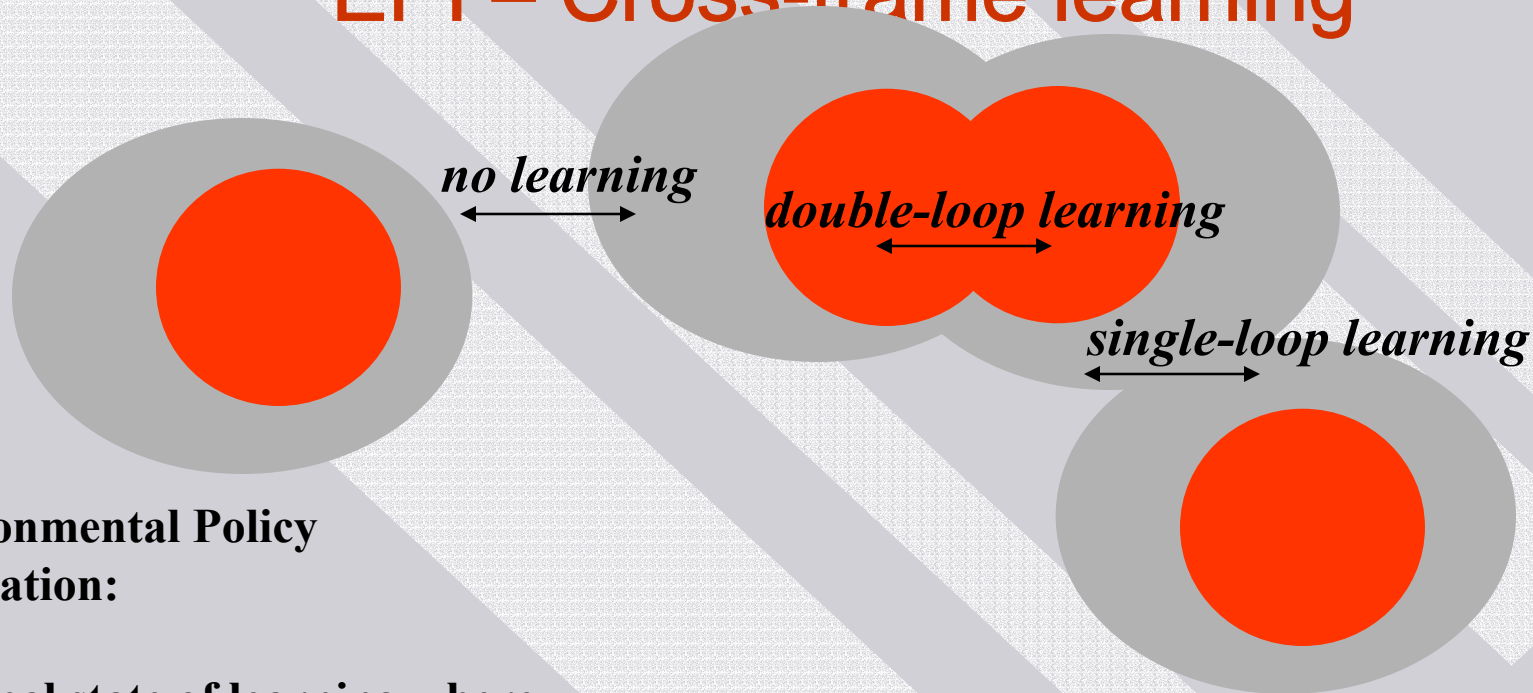
■ Policy core; (institutional action frame)

- positions about basic strategies
- overall seriousness of issues, priority groups of concerns
- preferences on policy instruments, state-market, role of science
- delimiting actor coalitions as basic political positions
- *not easily given up - a non-incremental change*

■ Secondary aspects (policy positions)

- importance of various causal linkages
- instrumental decisions on policy measures and levels
- actors within coalition show less consensus
- *routinely given up and adjusted in a policy process*

EPI – Cross-frame learning



**Environmental Policy
Integration:**

“an ideal state of learning where
a sector reframes its goals,
strategies and activities in terms
of sustainability”

–within frame or across-frame
learning

in arguments: conceptual

in outputs: instrumental

What factors influence policy integration?

Policy-making rules

informal and formal rules

boundary rules

decision rules

Assessment processes

effectiveness and use

aspects of content

aspects of process

Background factors

National political context

- public opinion and political will
- electoral situation (coalitions and majorities)

International policy streams

- EU restrictions eg deregulation directives
- EU policy agenda
- UN Framework Climate Convention

Type of problem dealt with

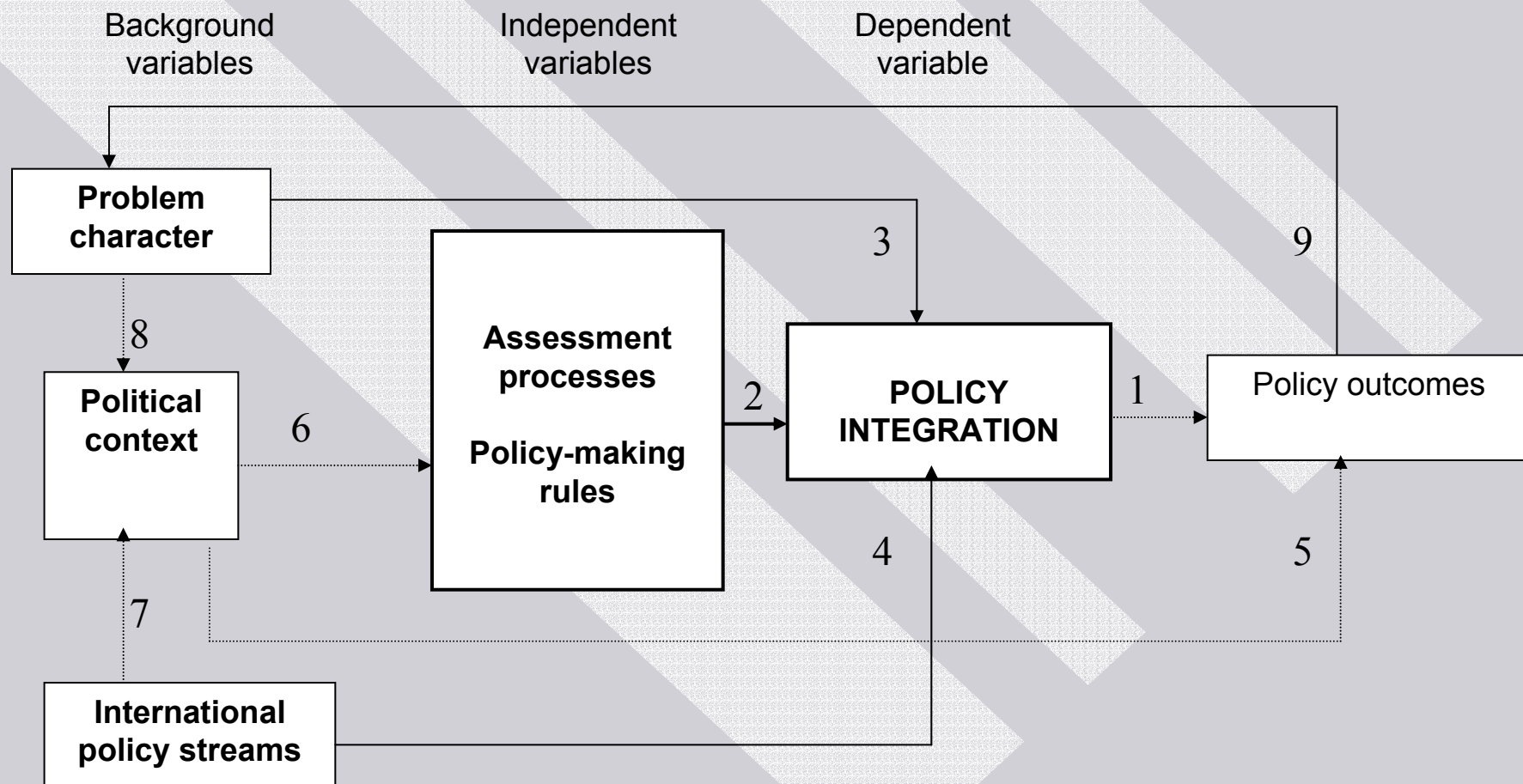
- analytical tractability: consensus on status vs uncertainty

(Problems for which accepted data and theory exist are more conducive to policy-oriented learning, Sabatier)

- conflict potential: low vs conflict potential high

(Problems of high conflict are malignant and bad for learning - Underdal)

Summary of analytical framework



Summary of approach

- **A learning-based view**
 - clearly delimiting some causal factors
 - based on concepts of policy networks, frames and ideas
 - combining process and outcome view on EPI
- **Assessments and decision-making context interact**
 - interacting organisational and procedural dimensions
 - paying attention to background factors
- **Causal analysis leading to prescriptions**
 - assessment designs
 - institutional recommendations

Assessments and policy-making through two lenses in energy policy

1. **How do actors in the policy system learn in the face of environmental knowledge?**
2. **Are there differences in learning across issues and across institutional contexts and how can this variability be explained?**
3. **What role do assessments have in contributing to policy learning and promoting EPI in different contexts?**
4. **What types of assessment designs seem effective in contributing to policy learning under different conditions?**

Empirical research

- Semi-formal analysis and process tracing
- Evolution ca 1988 to 2004 in Swedish policy
- Sectoral focus in energy and agriculture
- Analysis of contents of bills, proposals and strategies
- Qualitative text analysis
- Interviews

Interesting contrast

ENERGY

- Deregulations far gone
- Main networks dissolved
- Few major actors
- Centralised processes
- Price mechanisms
- National sets policy
- Air pollution and climate
- Concentrated environmental pressures

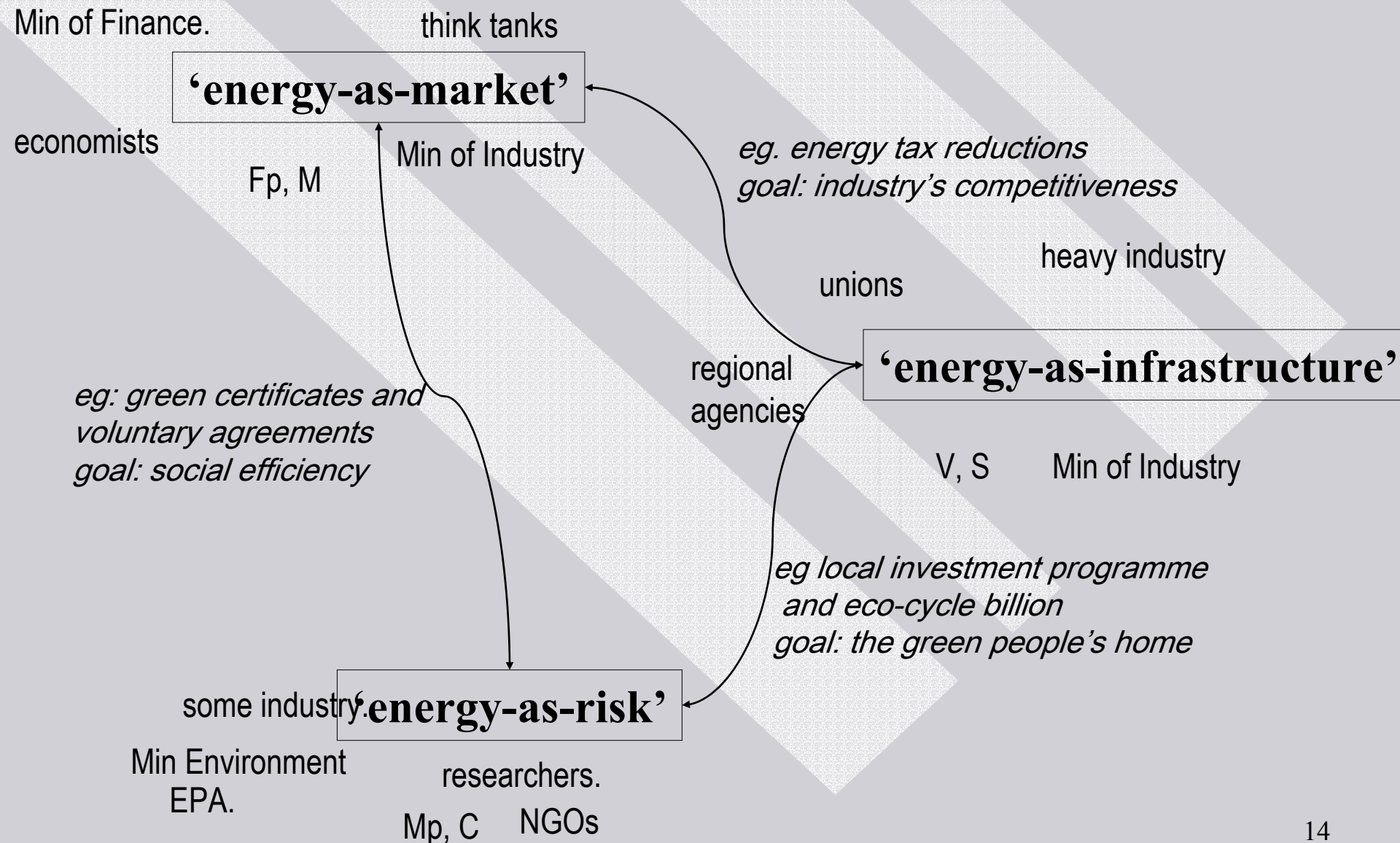
AGRICULTURE

- Still strongly regulated
- Corporatist features
- Many small actors
- Decentralised processes
- Subsidies / measures
- EU sets policy
- Landscapes and seas
- Diffuse environmental pressures

1. How do we learn?

- Three ways of framing the sector in the policy debate today
- Long term ideational change
- A new dominant frame but less stable today
- Learning across frames increasing – and is leading to policy integration
- Political tactics still restrict in the short run

Frames in energy policy



Learning in larger streams of change

■ International policy streams

- Deregulation and market integration has opened up networks to learning and innovation
- EU coordination of instruments constrain policy in new ways and lead to new ways of framing issues

■ Domestic context

- Strong political will to control outcomes constrain learning processes
- Ad hoc environmental priority without learning - ineffective solutions

2. Patterns of differences in learning?

- Differential learning is appearing at different levels of government
- Big gap between policy preparations and actual decision-making, due to negotiations for majority
- Institutional constraints
 - modes of policy-making - government is a war organisation
 - capacity and resource constraints and actors changing: incapsulations
 - turf mentality and logic of appropriateness
 - Integration increasingly difficult at higher political levels
- High conflictual issues and low conflictual issue are more difficult – optimal level of conflict for learning?
- High uncertainty not a barrier

3. Role of assessments for learning

- Strategic uses of knowledge not in conflict with learning but a basic premise
- Often, only one type of knowledge can be accommodated in any particular process
- Environmental-scientific system unable to provide useful integrative knowledge – irrelevant information is abundant
- Swedish model of committee system a powerful interface between knowledge and politics
- But success stories depend on committed and skilled individuals and are ad hoc – requirements are poorly enforced
- Constraints at political level: no matter how prominent assessment, it will not be read – the personal interaction is critical

4. Assessment designs for learning

- Argument coherence, rather than facts, are instrumental - get agreement on the story
- Monetary and quantitative studies are crucial, also in multi-actor deliberative settings
- A need for institutionalising rules that rejoin knowledge and policy-making
- Integrate the assessment with strategic interests so as to get a 'carrier': employment, regional development
- Careful allocation of responsibility and selection of participants

Conclusions: assessments for policy integration

1. Analyse the institutional context

- actor / network configurations
- decision process characteristics at the appropriate level
- key rationalities, frames and interests

2. Identify the role of the assessment in the process

- Scientific rationality model: help finding best solution;
KNOWLEDGE ORIENTATION
- Argumentative model: towards new viewpoints, compromises, and learning
NORMS ORIENTATION
- Negotiation model: support a particular perspective in a strategic battle;
INTERESTS ORIENTATION

3. Adapt assessment process and content

- scope what is relevant and valid information in this context: 'the right science' and select analytical methods accordingly
- respect cognitive and capacity constraints
- integrate factors relating to strategic interests of decision-makers
- build a coherent argument - 'the science right'