Mining and Environmental Management

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Mining and EMS

- Certifying projects at an early stage
- De Beers Snap Lake Diamond Project
- EMS Development Process
- Fit of EMS with the Mine Life Cycle



Snap Lake, NWT

- De Beers Canada Mining Inc.
- Advanced Exploration Project Snap Lake, 220 km NE of Yellowknife, NWT, Canada
- Diamond Property
- Licensing to Operation 7 years+

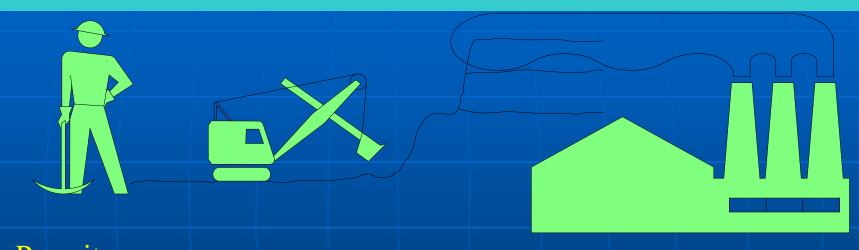
De Beers and ISO 14001

- Corporate-wide commitment to certify all their operations to ISO 14001
- Commitments in approvals processes to develop and maintain a thirdparty accredited ISO 14001 system

Stages of Mine Development: Exploration to Post-Closure



Staging the EMS with Mining



Permits
Public Approval
Risk Management
Pollution Reduction\Prevention
Energy/Water Use Reduction
Cost Reduction
Due Diligence

Air
Water
Waste
Noise
Incidents

Advantages of EMS at Early Stage

- Identified Aspects and Impacts from EA
- Regulatory Requirements
- Monitoring Requirements/Data
- Recognition by Regulators of Third Party Accredited/Audited System
- Clear Commitment to Environmental Performance
- Uniform Approach to Contractors and Future Stages of Development

Snap Lake EMS - Schedule



Developing the EMS ...



Risk Assessment a Core Component

- Risk Rating: Probability & Consequences
- Different kinds of consequences -
 - Environmental
 - Public and Employees
 - Cost
 - Public and Stakeholder Concerns
 - Socio-economic
 - Regulatory

Aspects & Impacts - Scope

- All Activities, Products and Services
- Within Defined boundaries
 - Minesite, Winter Road, Office
- For Defined areas and departments
 - Facilities purchasing/administration/operations/maintenance
- For Operation, Shut-down, Start-up
- For Normal, Abnormal, Emergency Situations

Significant Activities & Aspects

- Fuel Storage and Handling Spills
- Tailings Management Spills, Leaks
- Water Use/Management/Sewage Disposal
- Electricity Generation Air Emissions
- Air and Ground Traffic, Food Wastes
 - Wildlife Interaction
- Hazardous Chemicals Storage and Handling - Spills

Process Flow Approach

Track flows through site as a whole

- Raw Materials
- Water
- Air Emissions
- Waste Water
- Liquid Waste

- Solid
- Waste
- Chemicals
- Fuel/Oil
- Traffic

Control -- Minimizing Risk, Creating Benefits

- Develop objectives
- Set measurable targets
- Define plan or program
- Assign responsibility

Set Objectives and Targets for Most Significant Aspects and Impacts

<u>Aspect</u>	<u>Objective</u>	<u>EPI</u>	<u>EPM</u>	<u>Target</u>
Water use	Minimize Water Use	Ave. Monthly Water Use	Ave. gallons per month	Reduce ave. mo. use by 10% in 12 mos.
Energy Use	Conserve Energy	Energy Use in Plant	Total Energy Use per Year	Reduce total energy use by 20% in two years

Core of the EMS

System Procedures



Operational Procedures



Monitoring & Measurement

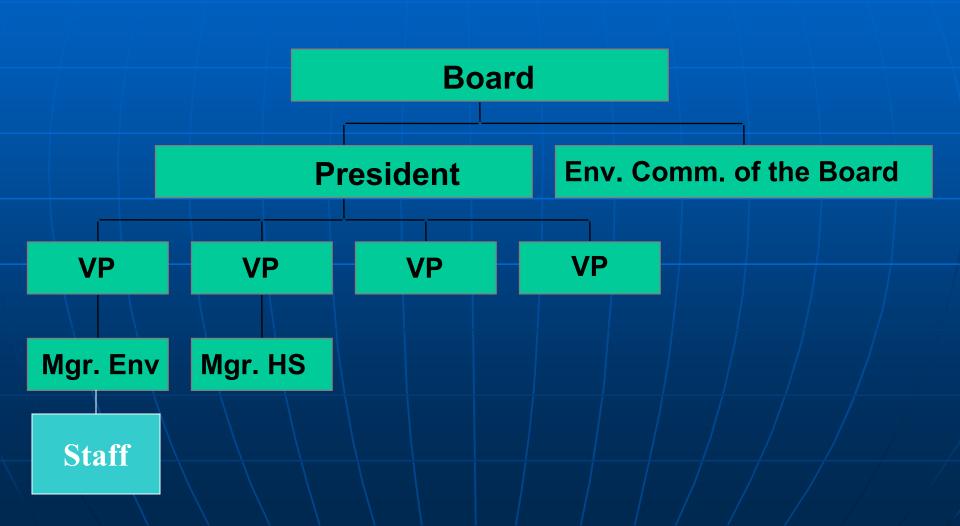
EMS Fits with Other System Components



Responsibilities Clarified, Embedded In..

- EMS Guidance Document
- Job Descriptions
- Contracts
- Employee Performance Management & Evaluation
- Procedures
- Programs

Environmental Roles and Responsibilities ID'd at All levels



Responsibilities - Top Management

- CEO Examples
 - Approve Policy
 - Approve responsibilities of top management
 - Provide resources for EMS
 - Review EMS
 - Review Audits, Objectives & Targets for Continual Improvement

Responsibilities - Sr. Management

- Senior Management
 - Approve all system procedures
 - Approve register of aspects & impacts annually
 - Approve objectives & targets and programs - reports on progress to Top Management annually or more frequently as significant issues arise
 - Recommend responsibilities of top management
 - Reports on items of significant concern to Sr. Env. Committee

Training & Awareness



- Board
- Top Management
- Senior Managers
- Supervisors
- Staff
- Contractors
- Suppliers
- Public

Training Needs \rightarrow Plan \rightarrow Hire or Develop \rightarrow Deliver \rightarrow Track

Operational Performance Indicators (Process, activity, output monitoring)

- Levels of use (fuel, water, chemicals)
- Eco-efficiency reduction in water, materials, energy intensity
- Reduction in GHG Emissions
- Reduction in contaminant discharge achieved per investment in cleaner technology

Environmental Condition Indicators

- Concentrations of contaminants in air, water, soil, fauna and flora
- Status of wildlife and fish populations and habitats
- Turbidity in surface water



Reporting - Internal & External

- Governance
- Management
- Operational
- Public
- Stakeholders& Partners
- Regulatory

Transparency



Monitoring and Measurement

- Procedures to monitor and measure key characteristics that can have significant environmental impact
- Record information in databases
- Necessary monitoring equipment must be calibrated and maintained
- Procedure to evaluate compliance

Verification Processes

Audits (EMS/EMS-Compliance/Compliance)

Gap Analyses

Monitoring

Management Review

- Continual Improvement Review by Management at defined intervals - yearly at least
- Policy, objectives and targets reviewed by level of Management that defined them
- Audits, success of meeting objectives & targets, suitability of EMS and concerns of interested parties

Registration Process

Pre-Registration Audit

Does EMS exist on paper?

Registration Audit

Verify EMS has been implemented as planned

Surveillance Audits

Verify continual improvement and maintenance of EMS

Snap Lake Update

- SHE System OHSAS 18001 and 14001
- Energy Use Reduction through Fixture Replacement
- Final Stages of Approvals to Proceed with Construction
- EMS applied to all licensing and permitting
- EMS applied to all contracting