

Win-Win-Win

Three Cases Show the “Magic” of
Good Consultation

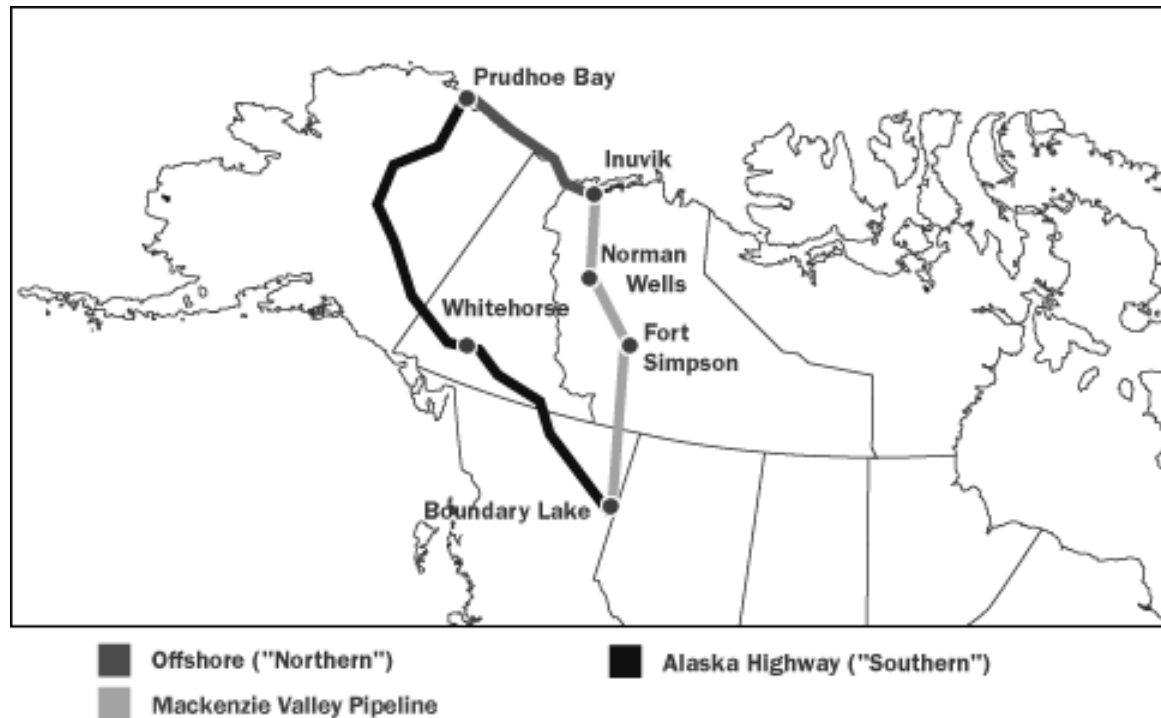
Lee Doran

IAIA ‘04

First Case Study: Mackenzie Valley Pipeline(s)

- Proponents: Oil Co majors (Esso, Arco, etc) – in the 1970's
- Project: deliver Alaska natural gas to So '48
- Large diameter natural gas pipeline
- Down the Mackenzie Valley through Alberta
- Significant industry support across Canada

Mackenzie Valley Pipeline -- Location



High Profile, Widely Discussed, Controversial

- Minority Federal government
- Judge Thomas Berger appointed Commissioner
- To advise Fed government
- Environmental (biophysical) aspects (primarily)

The Process

- Took role/ assignment seriously
- Consistently expanded TOR and scope (incl. social)
- Traveled and listened
- Sat and listened
- Spent several years, listening

Judge Berger on the Pipeline Route



The Outcome - Then

- Recommended delay (10 years)
- While communities got their minds around it
- + Other control and regulatory systems
- EA Outcome: we had learned to listen
 - to people, in their own communities

The Outcome – Now

- Pipelines are back
- Communities are ‘ready’
 - Land claims
 - Regional LU Authorities
 - Including EA processes
- Judge Berger got it right
- More info: **http://archives.radio-canada.ca/IDD-1-73-295/politics_economy/pipeline/**

The Outcome – Now II

Few attend hearings on pipeline project

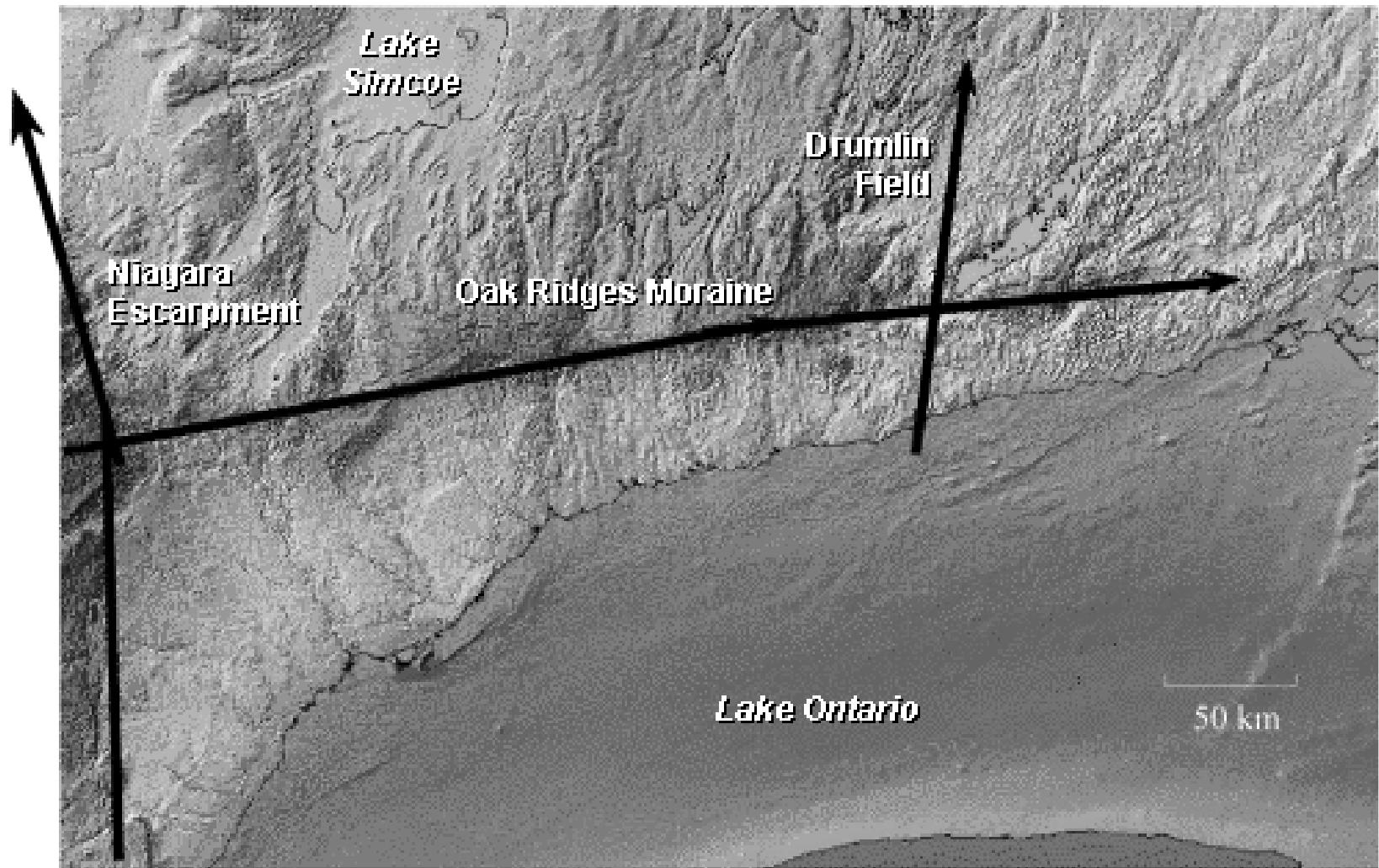
WebPosted Mar 19 2004 09:16 AM CST

NORMAN WELLS, N.W.T. - The poor attendance at this week's pipeline hearings in Norman Wells has sent the Mackenzie Valley Environmental Impact Review Board back to the drawing board.

...

It may also be that people are just tired of talking about the issue. They've been consulted by gas producers, now by the board, and soon there'll be a new federal government consultation unit.

Second Case Study: Oak Ridges Moraine



Significance of ORM

- Clean & abundant water
- Diverse ecosystem
- Attractive landscape
- Prime agricultural lands
- Sand & gravel sources
 - Close to markets
- Crosses 32 municipalities, 3 Regions, 4 Counties

Consultations & Studies & Designations

- ...Forever
- Late 1980's
- 1990 “Expression of Provincial Interest”
- 1991: ORM Implementation Guidelines
- 1993-94: 15 technical (bckgrnd) reports
- April 1994: Draft ORM Area Strategy
- 1997: Provincial Policy Statement

And On, and On ...

- 1998: 3 regions do Long Term Strategy
- 1999: Discussion Paper
- 2001: Consultation Document
- June/July 2001: 6 Open Houses
- May 2001: ORM Protection Act 2001
- June 2001: Advisory Panel
- August 2001: “Share Your Vision for ORM”

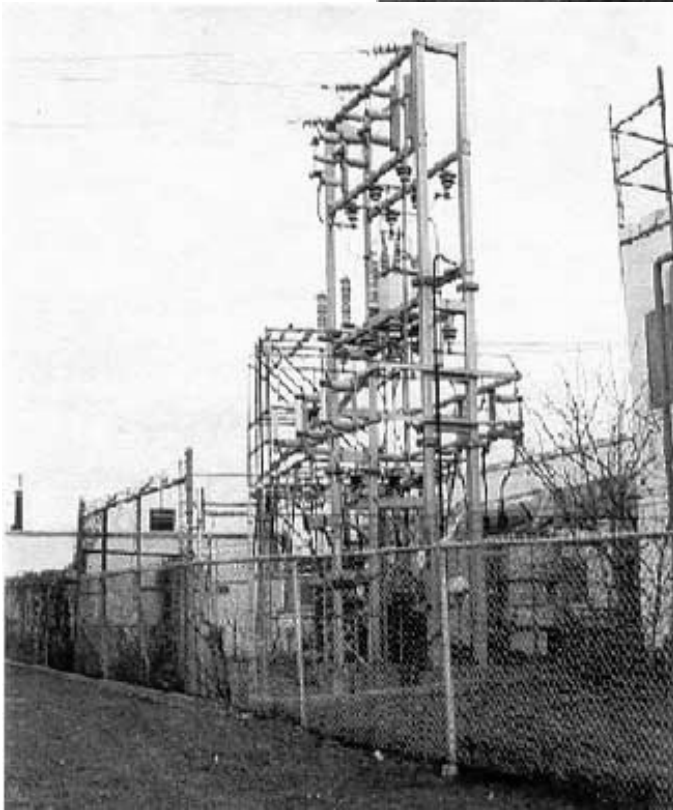
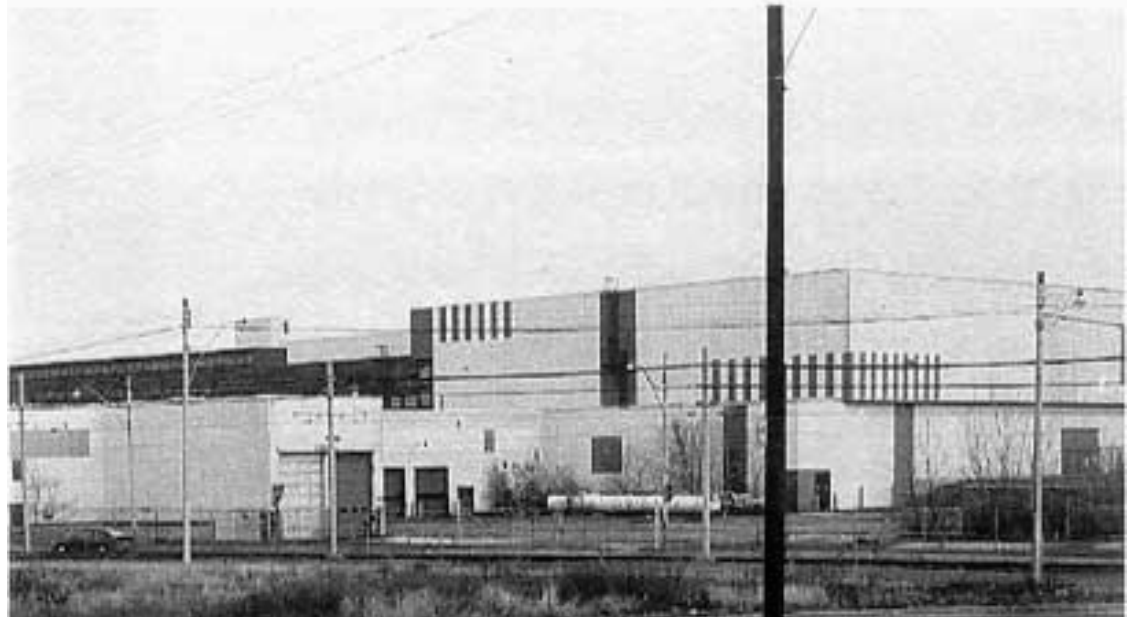
Until Finally...

- Oak Ridges Moraine Conservation Act, 2001
 - Draft Conservation Plan
 - Land Exchange proposal
 - ORM Foundation
- Passed unanimously December 14, 2001
- More info: www.oaia.on.ca/b_konyi.pdf

Third Case: 'Brownfields' Development – Toronto

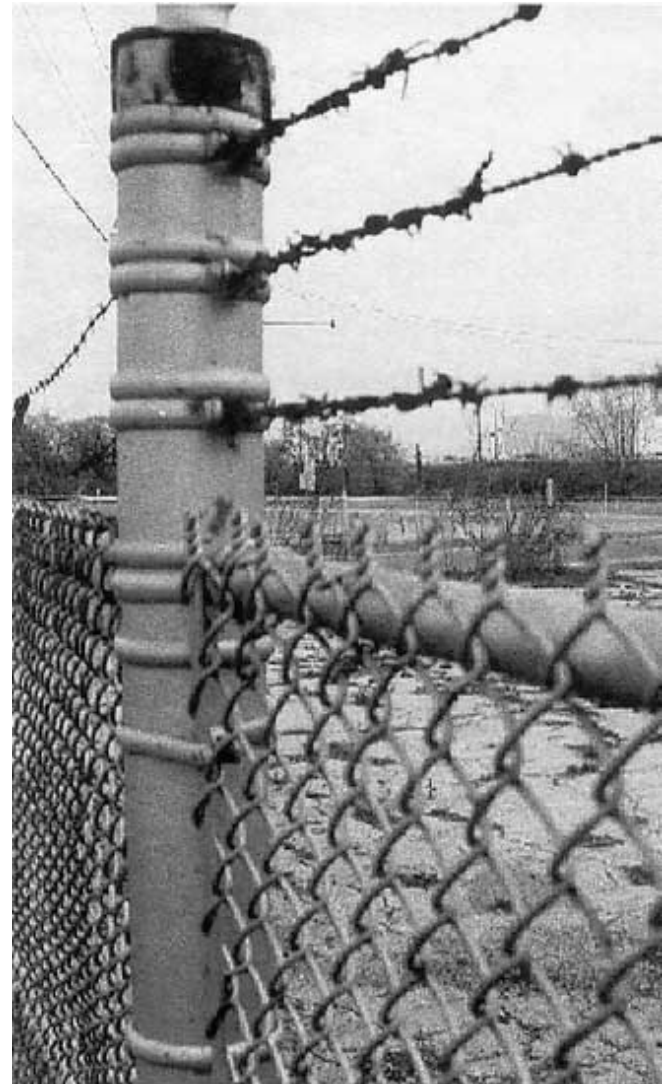


Former Stelco Works Factory



Site 'Features'

- 4.8 hectares
- Abandoned since 1990
- Contaminated soils to be rehabilitated
- Established residential community nearby



Stakeholder Engagement...

- Community ‘walkabout’
- Meetings, notices, minutes widely available
- One-on-one meetings
- Digital photos & modelling
- Community Liaison Committee
- Astute political support



Outcome

- Approved plan with robust community support
- Within 10 *months*
- Without legal or regulatory appeals
- Remediation complete & construction proceeding
- More info:
 - http://www.telecommons.com/spotlights/Stelco_Brownfields.pdf
 - www.windermerebythelake.com

Overall

- Consultation works on projects
- Skill, confidence and patience required
 - Timeframe may reflect scale (cases)
- Works in the world, too!
- Tell your friends

