

# ASSESSMENT OF HALLMARK EVENTS Vancouver 2010 Winter Olympic and Paralympic Winter Games

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Limited
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2010 Olympic Winter Games

### **OVERVIEW**

- Synopsis of two volume study completed in January 2003 and submitted as part of Bid Book to International Olympic Committee in support of Vancouver/Whistler 2010 Olympic and Paralympic Games (reports can be download in PDF from www.hardystevenson.com)
- Commissioned by Bid Corporation
- Preliminary SIA completed by ReWerx (Vancouver) and Hardy Stevenson and Associates Limited (Toronto) (June to August 2002):
- Authors:
  - Jon Spaulding; Bruce Gillespie
  - Dave Hardy, Cynthia Rattle and Kelly Skeith
- 2010 Olympic and Paralympic Games awarded to Vancouver in July 2003

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### People Overview

- 4,000 athletes
- 10,000 media
- 3,000 sponsors and VIP's
- 700 paralympic athletes
- 1,000 team officials
- 1,300 media
- 5,000 to 8,000 volunteers
- Need to accommodate 42,000 new people
- 195,000 people moved every day for Vancouver venues

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### Over 17 days (Salt Lake - Winter)

- 5,500 catering staff
- 6,300 event service staff
- 6,200 transportation staff
- 600 logistics
- 1,400 IT people
- 60,000 people applied for
   23,000 volunteer positions

- 1,600 health volunteers
- 19,400 Winter Games volunteers
- 11,800 contractor/ trades
- 4,100 Paralympics volunteers
- Seen as once in lifetime event

- •Pre-Games: trades dominate employment
- During Games service sector dominates employment

### PRESENTATION OVERVIEW

- Literature review
- Extensive international interviews
- Regional public consultation
- Site visits
- Social profiles of host community areas
- Assessment of social impacts
- Identification of Stage 2 assessment requirements

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### Scope

- Stage 1: preliminary identification of anticipated social impacts for all venues, facilities and activities during construction, operation and post Games phases
- Also addresses mitigation strategies, potential legacies and potential areas where detailed studies are required in Stage 2
- Companion 2<sup>nd</sup> report by Ference Weicker on Community Impact Assessment on Vancouver's Inner City Neighbourhoods
- Study area: Greater Vancouver, Sea to Sky Highway, Whistler
- Initiative of Bid Committee no Provincial/ Federal triggers for study

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- Reviewed literature on other Olympic Games and hallmark events (such as Expo's, G8 Summit meetings, WTO)
- International documentation
  - Lillihammer, first review of environmental impacts,
     1994; Sydney 'Green Games' 2000
  - Salt Lake Winter, 2002, first social impact analysis
  - Toronto 2008 bid assessed social impacts
- Athens 2004, Turin 2006 and Beijing 2008 bid books provide little information on social impacts

- From those commenting on the Games...
- Dominance of literature authored by those who oppose games during the bid phase:
  - anecdotal, no rigorous research methodology
  - Lack of post-Games empirical measurement and analysis (what actually happened?)
  - No consultation or social profiling
  - Minimal consideration on impact avoidance and minimization opportunities

- For those organizing the Games...
  - Lack of empirical information and sketchy anecdotal information on social impacts or effectiveness of mitigation measures
    - Social impacts not generally considered by Bid/ Event proponents
    - Temporary Games bid organizing committees typically don't complete research during and long-term monitoring and following the event
    - Games organizers who are focused on organizing and running event are faced with limited budgets and defined timelines.
- Vancouver 2010 Bid Corporation one of first SIA's conducted prior to hosting Games

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- Games have 3 distinct time periods within which positive and negative social impacts can occur
  - Planning and construction
  - The Games
  - Post games transition and adjustment period
- Volunteer pool/ fundraising tends to shift from social services to Games
- Games planners typically overlook the post Games adjustment period

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- On being awarded Games, Bid Committee's typically disband
- Organizing Committee's (OGOC) often don't focus on environmental effects
- Very little literature on effects of games on people with disabilities

### **Public Consultation**

- 5 community based 3 hour sessions (Whistler, Sea to Sky, Greater Vancouver)
- 84 participants
- Included First Nations participation

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### Areas of Concern

- Whistler
  - Affordable housing (pre and post-games)
- Pemberton, Squamish
  - Housing post games
  - Environmental effects
  - Disadvantaged
- North Shore
  - All issues

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### Social Profile Method

- Public consultation, statistical demographic, economic and trend analysis of each site, site visits
- What areas have greatest potential for social impact?
  - Which communities are venues?
  - What activities could cause effects?
  - Who/ what is vulnerable?
  - In what time period would effects occur?
  - What issues are important to residents?

### Social Profile Highlights

- Lower East side of Vancouver lowest SES in Canada
- Whistler, exceptionally young and service sector employment base
- Some unorganized areas would have difficulty: but may not be venues
- Rest of Vancouver, Sea to Sky and Whistler growing with average to higher SES

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### Social Profile Highlights

- Considerable motel and hotel accommodation
- Mature economy and institutional base (universities, recreation facilities, health care and commercial facilities)
- Social and housing services for lower income in place
- Economy already geared for tourism
- Tenancy protection legislation in place
- Most residents well educated and resourced
- Lots of ability to accommodate change over period of Games

### SIA analysis identified benefits

- Positive social impact overall from Games
  - Host community pride and common vision
  - Legacy projects
  - Enhancement of community sports in community and recreation facilities
  - Increased employment and new job skills
  - Expansion of hospitality and tourism industry
  - Tax revenues
  - Construction of 10 venues completed long enough in advance to allow training

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## SIA analysis identified negative areas requiring avoidance/ mitigation strategies

- Acceleration of real estate market cycles
- Cost of housing and erosion of affordable housing
- Increased demand on stressed social and health services
- Some communities not equipped to tackle issues and accommodate legacies
- No displacement of residents anticipated/ some displacement of recreation opportunities for local residents

# Areas of Concern 2010 Winter Games

- Vancouver, Richmond, Burnaby
  - Housing
  - Health and social services
  - Disadvantage and civil rights
- Other areas, cont'd
  - First nations issues
  - Employment
  - Youth training, employment and other issues
  - Community sports, civil rights security
  - Transportation (Sea to Sky)

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### Recommendations

- Create sound governance structure
- Create legacy funding endowment to target legacies for specific groups
- Sustainable skills development, employment and training to serve dual purpose (games and sustainable skills after games)
- Expand skills, employment and access for people with disabilities
- Focus sponsorship and funds on impact avoidance and mitigation measures

### Recommendations

- Insure a social service legacy that includes long-term homeless and resource programs
- Assure participation and engagement of marginalized groups, particularly people with disabilities
- Have OGOC focus on balancing community policing, and civil rights with security considerations
- Strengthen residential tenancy protection
- Strengthen role of First Nations and research