From Minimal Damage to Net Contribution: Mining's Seven Questions to Sustainability

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Overview

- Origins of the 7QS Approach
- Key Conceptual Underpinnings
- The 7QS Approach
- Persistent Contentious Issues
- The Evolution from "Impact" Analysis and the Mitigation of Damage to "Contribution" Analysis and Ensuring Net Benefits
- Practical Examples

Origins of the 7QS Approach

- Multidisciplinary roots: economics, social indicators, quality of life, natural resources, state-of-environment, health and healthy community reporting, sustainable development, corporate reporting, social responsibility
- Mining, Minerals and Sustainable Development North America: 35 person multi-interest Work Group from across North America
- <u>10 pieces of work as a starting point</u>: international investment, industry, indigenous people's commissioned work, ENGO commissioned work, sustainability and environmental assessment, government; authors of 8 of these at the table
- Eight month process including three face-to-face workshops
- Result: an unprecedented opportunity to collaboratively build an assessment template that was not re-inventing the wheel but rather building on a vast existing base of knowledge from a broad range of disciplines and interests.

Key Conceptual Underpinnings

- Value based: parallel care and respect for the ecosystem and people within
- Goal of sustainability: to achieve human and ecosystem wellbeing together therefore the "result" against which success should be judged is the achievement of, or the contribution to human and ecosystem wellbeing together
- Achieving a Positive Contribution: if human activities are to be seen as contributing to sustainability, they must demonstrate the achievement of a net benefit for people and ecosystems over the long term (harder to achieve but fairer treatment of +ves and -ves)
- Shift away from environment vs. people
- Respecting developing developed world differences
- Dealing with process integrity as well as substance
- Achieving Security: people and ecosystems

The 7QS Template

The Seven Questions at a Glance

Assessing for Sustainability

Synthesis and Continuous Learning. Does a full synthesis show that the net result will be positive or negative in the long term, and will there be periodic reassessments?

Institutional Arrangements and Governance.

Are rules, incentives, programs and capacities in place to address project or operational consequences? Engagement. Are engagement processes in place and working effectively?

People. Will people's well-being be maintained or improved?

3.

Environment. Is the integrity of the environment assured over the long term?

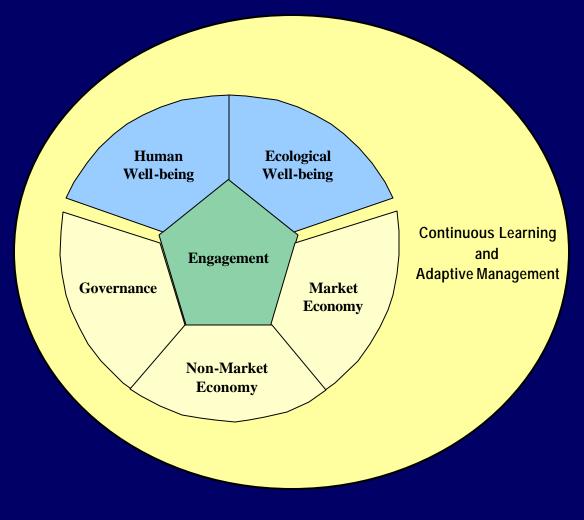
4. Economy.

Is the economic wability of the project or operation assured, and will the economy of the community and beyond be better off as a result?

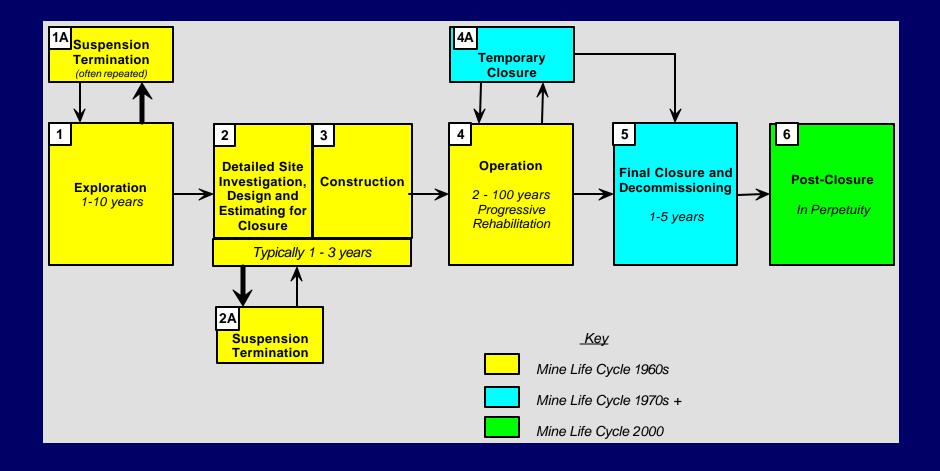
Traditional and Non-market Activities.

Are traditional and non-market activities in the community and surrounding area accounted for in a way that is acceptable to the local people?

The 7QS Template



The Full Mine-Project Life Cycle



Applications

Project Level Applications

- Early project appraisal related to assessment for acquisition or prefeasibility
- Overall project planning and identification of who should be involved, when
- Identification of risks, use in financing and insuring
- Licensing and approvals processes
- Internal corporate reviews of performance during operation
- Guide to corporate reporting, external communications
- Guide to external review by other interests

Broader Applications

- Community-driven regional assessments in which the implications of a range of projects and conditions must be assessed
- National assessments and beyond

Persistent Contentious Issues

- The equity issue
- Addressing trade-offs
- Assessing need and alternatives
- Achieving a whole system perspective
- Dealing with uncertainty, using an appropriate level of pre-caution and facilitating adaptive management
- Addressing the attribution problem and dealing with cumulative impacts

From "Impact" to Contribution Analysis – From Mitigation of Damage to Ensuring Net Benefits

An inevitable evolution

- No matter how "impacts" are described, they bring a negative sense (hitting your head on the wind shield)
- The sustainability test is whether or not a positive contribution to people and ecosystems is achieved over the long term; If either one fails, life is undermined.
- Amounts to a two-dimensional design-criteria to be applied against all human activities
- Is tougher to achieve but fairer than considering only "impacts."

The Seven Questions in practice

Mining

- To date individual mine studies are confidential
- The Tahltan and mining, a published example

Non-mining

- Community based forest management (Arizona, USA)
- Economic development in a protected area (Huascaran, Peru)
- Economic development for an island community (BC, Canada)
- Review, Consolidation and Improvement
 - Practitioners meeting in Spring 2005



MMSD – North America, 2002. The Seven Questions to Sustainability – How to Assess the Contribution of Mining and Mineral Activities. Winnipeg: International Institute for Sustainable Development. (available in English and Spanish)

The Tahltan Nation and the International Institute for Sustainable Development. *Out of Respect – The Tahltan, Mining and the Seven Questions to Sustainability*. Winnipeg: International Institute for Sustainable Development.

Both available on-line at http://www.iisd.org/natres/mining